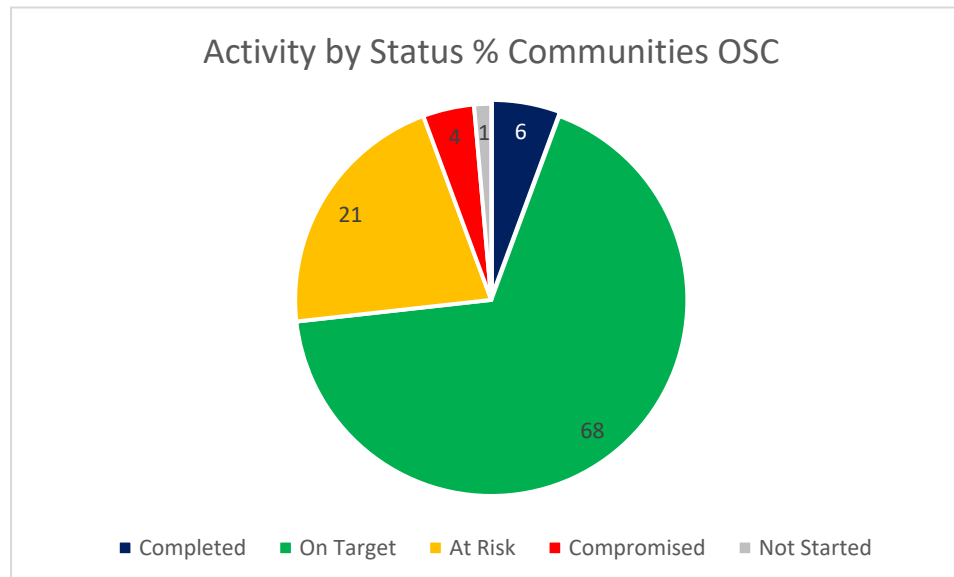


## 1. Communities OSC Progress on the Integrated Delivery Plan Quarter 2

### 1.1 Key Insights for Quarter 2 2023/24

Of the 179 actions within the Integrated Delivery Plan, 71 are attributable to the Communities OSC. The number of activities reporting Compromised or At Risk this Quarter is 25%. 68% of activities remain on track to achieve their objectives within the set timeframes, a further 6% are complete, with 1% yet to start.



The following activities are now complete.

- **Adopt the Local Transport Plan (LTP4) for Warwickshire in June 2023, setting out our strategic approach to transport across the county with a clear emphasis on promoting active travel and public transport. LTP4 will include an Annual Action Plan for deliverables. Immediate priorities are to develop Area Transport Strategies for each Borough/District Area with a view to having these adopted late 2024/early 2025.**

LTP4 has now been adopted. Work has now commenced on Area Transport Strategies and the delivery/monitoring plans.

- **Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy including supporting Coventry City Council and Coventry University with the delivery of the Coventry and Warwickshire Green Business Programme to maximise take-up of the support by Warwickshire businesses.**

The programme closed at the end of June 2023.

- **Work with our world class universities on research and development (R&D) to power growth and innovation including working with Coventry City Council and Coventry University to deliver the Coventry and Warwickshire Innovation Programme.**  
The programme closed at the end of June 2023.
- **Progress with plans on sustainable transport to include engaging with the Government’s strategy for Electric Vehicle (EV) Charging and seek funding through government schemes for EV developments.**  
WCC has secured £3.295m Tranche 1 monies from the LEVI fund. We have also joined a consortium of local authorities, led by Midlands Connect, to maximise leverage of LEVI funding throughout the region, explore common local authority requirements, work collaboratively and develop understanding and co-operation.

## 1.2 Create vibrant places with safe and inclusive communities

Activity	Status	Narrative
Continue to deliver the Transforming Nuneaton regeneration programme - <b>Finalising plans to redevelop Vicarage Street with planning permission secured and contractor appointed.</b>	At Risk	Progress continues as follows: Outline Planning Permission - delayed due to the viability assessment being assessed by the Valuation Office Agency (VOA), plus a recent ask from the planning officers for a Biodiversity Metric Assessment. Until this has been completed the planning officers cannot finalise their report. Bat surveys and Highways are complete. Vacant Possession - Powell House and 1-2 Church Street are now empty and short term security measures are being put in place until demolition has been commissioned. (expected Spring 2024 when Royal Mail vacate).
Continue to deliver the Transforming Nuneaton regeneration programme - <b>Implementing highway improvement schemes with the first scheme on site during 2023.</b>	Compromised	First highway scheme, Abbey Green Cycleway planned for implementation in 2024, following completion of the traffic regulation order process which has taken longer than originally forecast to conclude.
Continue to deliver the Transforming Nuneaton regeneration programme - <b>Developing plans for a new library, culture and community hub in Nuneaton with planning permission secured and contractor appointed.</b>	At Risk	Work to re-appoint the professional team and progress design is on track, call of contract is in draft form.

### 1.3 Deliver major infrastructure, digital connectivity and improved transport options

Activity	Status	Narrative
Deliver priority Road schemes that will make it easier to travel around the County including <b>a new signalised gyratory at the Stoneleigh junction on the A46.</b>	At Risk	On track for completion winter 2023. Risks around budget are being dealt with by the project team and escalated appropriately.
Deliver priority Road schemes that will make it easier to travel around the County including <b>opening up the existing Bermuda Bridge over the A444 to two-way traffic delivering additional highway capacity and improved connectivity between West Nuneaton and Griff Roundabout.</b>	At Risk	On track for completion winter 2023. Risks remain around budget and these are being dealt with by the project team and escalated appropriately.
SEND & Home to School Transport Review: <b>Business case for long term purchase of vehicles</b>	At Risk	Development of business case not yet started.

### 1.4 Promote inclusive, sustainable economic growth, successful business, good quality jobs and future skills

Activity	Status	Narrative
Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: <b>Start-Up – A programme of support for local residents looking to start a business and new businesses in their first two years of trading.</b>	At Risk	The service met its main targets in 2023/24 Q2 including the local area targets agreed with the Districts and Boroughs. Agreement has been reached with four of the five Districts and Boroughs to use UKSPF funding (and WCC investment) to extend the service from October 2023 to March 2024 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF).
Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to	At Risk	The procurement to appoint a specialist delivery organisation to deliver the programme commenced in August, and the contract is expected to be awarded in

growth, including: **Business Resilience and Growth – A programme of support to help established businesses in all sectors become more resilient and address a wide range of barriers to growth including export.**

Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: **High Growth and Innovation – A programme of support for early stage and high growth potential businesses that would also address barriers to innovation and improve access to knowledge.**

Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: **Net Zero – A programme of support to help established businesses in all sectors respond to climate change.**

At Risk

At Risk

October as planned. Agreement has been reached with four of the five Districts and Boroughs about the use of UKSPF funding in 2023/24 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF).

Business Ready met its main targets in 2023/24 Q2 including the local area targets agreed with the Districts and Boroughs. The procurement to appoint a specialist delivery organisation to deliver the new programme commenced in August, and the contract is expected to be awarded in October as planned. Agreement has been reached with four of the five Districts and Boroughs about the use of UKSPF funding (and WCC investment) in 2023/24 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF).

The procurement to appoint a specialist delivery organisation to deliver the programme commenced in August, and the contract is expected to be awarded in October as planned. Agreement has been reached with four of the five Districts and Boroughs about the use of UKSPF funding in 2023/24 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF). WCC officers are also in discussions with WMCA and Government about further funding for Warwickshire as part of the new West Midlands Business Energy Advice service. It is proposed that the additional Government funding is aligned with UKSPF and that the BEAS is delivered in Warwickshire via this

Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: **Manufacturing – A programme of specialist support for the manufacturing sector.**

Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: **Tourism, Leisure and Hospitality – A dedicated programme for small businesses in the tourism, leisure and hospitality sector.**

Work with partners to secure funding from the UK Shared Prosperity Fund and other Government programmes for Warwickshire for business support and employment & skills programmes.

At Risk

At Risk

At Risk

programme (subject to a Portfolio Holder Decision at the end of October).

The procurement to appoint a specialist delivery organisation to deliver the programme commenced in August, and the contract is expected to be awarded in October as planned. Agreement has been reached with four of the five Districts and Boroughs about the use of UKSPF funding in 2023/24 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF).

Project Warwickshire met or exceeded its main targets in 2023/24 Q2 including the local area targets agreed with three of the four District and Boroughs. The target in the NBBC area was slightly behind schedule. Agreement has been reached with four of the five Districts and Boroughs to use UKSPF funding (and WCC investment) to extend the programme from October 2023 to March 2024 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF).

The commissioning of Year 2 activities has now commenced. The procurement of specialist delivery organisations to deliver four of the six business support programmes recommended in an external review of business support commenced in August, and contracts are expected to be awarded in October (see 3.2.2 to 3.2.5 above). Agreements have also been reached to extend two current programmes (see 3.2.1 and 3.2.6 above). Work with the Districts & Boroughs around commissioning employment & skills support activities in 2024/25 have now started.

Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy including **Working with partners to develop and commission a future programme to support Warwickshire businesses with the transition towards a net zero economy and the growth of the low carbon sector in Warwickshire.**

At Risk

The procurement to appoint a specialist delivery organisation to deliver a new net zero programme commenced in August, and the contract is expected to be awarded in October as planned. Agreement has been reached with four of the five Districts and Boroughs about the use of UKSPF funding in 2023/24 with RBC's Cabinet and Council due to consider a report at the end of the October. Discussions are still ongoing with all five Districts and Boroughs about the funding in 2024/25 (Year 3 of UKSPF). WCC is also in discussions with West Midlands Combined Authority and Government about further funding for Warwickshire as part of the new West Midlands Business Energy Advice service. It is proposed that the additional Government funding is aligned with UKSPF and that the BEAS is delivered in Warwickshire via this programme (subject to a Portfolio Holder report at the end of October).

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with partners to develop and commission a future programme to support R&D and innovation with a focus on commercialising research and encouraging collaboration between Small & Medium Enterprises (SMEs) and research institutions.**

Compromised

Alternative funding opportunities are being explored.

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **delivery of the Transforming Nuneaton programme, specifically Abbey Green Cycle Route and a new public realm and wayfinding project.**

Compromised

Abbey Green Cycle Scheme: See 1.2.2

Public Realm & Wayfinding Project: as per July 23 update

## 1.5 Tackle climate change, promote biodiversity and deliver on our commitment to Net Zero

Activity	Status	Narrative
<p>Progress with plans on sustainable transport to include <b>implementing a pilot to assess the suitability of delivering on street, residential EV charge points using existing street lighting connections with up to 9 points to be delivered as part of a trial in 2023/24</b></p>	<p>At Risk</p>	<p>WCC continues to work with potential chargepoint suppliers who are keen to explore a co-operative approach to installation in Warwickshire. There are procurement and subsidy legislation requirements that need addressing and site selection needs re-visiting in Stratford. There is the opportunity to deliver additional chargepoints as part of a trial in Rugby and Nuneaton/Bedworth but this is subject to the same considerations.</p>
<p>Continue to take action to promote recycling: <b>Review and refresh the joint waste strategy and action plan for Warwickshire with our partners in line with the proposed new Government Waste &amp; Resources strategy.</b></p>	<p>Not Started</p>	<p>The County, District and Borough Councils continue to collaborate via the Warwickshire Waste Partnership. Performance is monitored and service improvements continue to be made wherever possible. The new kerbside collection introduced in the districts has been running for a year and has achieved the combined success of collecting good levels of food waste, increasing recycling rates and reducing general waste. This autumn all waste collection authorities will have started to use the Sherbourne MRF in Coventry for sorting kerbside collected recycling and the Partnership will work together to realise the new recycling promotion opportunities. The local Municipal Waste Management Strategy is due for review - clarity on Government's new Resources and Waste Strategy is awaited to allow this work to start in earnest.</p>
<p>Develop a Tree and Woodland Planting plan including: <b>Deliver the County Council's tree planting commitments of 566,000 + trees by 2030. Target of 88,800 to be planted in 2023/24</b></p>	<p>At Risk</p>	<p>Only 2.2 hectares have been allocated from WCC's own estates in the last 2 years and none this year. However, working on a strategic approach to land identification/acquisition within the Tree and Woodland Strategy.</p>

## 1.6 The following Activities are On Track

### Activity

Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities to include: **Identify and invest in revitalising those town centres which are a priority based on our approach to Levelling-Up with priority actions determined through place audits, commissioned studies on development opportunities (residential and commercial)**

Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities to include: **Proactively engage and participate in regeneration/Strategic Place Partnerships across Warwickshire to help shape and inform the development of key projects**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites - **Commence the Capital Programme on the Griff Site Nuneaton. Including the replacement of deteriorating chalets with the replacement of day room facilities.**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites - **Renewal of fencing at Alvecote.**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites - **Erection of boundary fencing at Pathlow site.**

Implement a rolling programme of road safety improvements to address the top accident cluster sites in the County. This will include pedestrian schemes, speed camera pilots, casualty reduction roundabout schemes and road safety education initiatives. <https://www.warwickshire.gov.uk/roadsafety>

Work with partners to prevent violence, serious & organized crime, modern slavery & human trafficking, reducing reoffending, exploitation and rural crime to meet the outcomes set by the relevant strategies and delivery plans as approved by the Safer Warwickshire Partnership Board. <https://safeinwarwickshire.com/>

Implementation of the Serious Violence Duty on behalf of WCC, Warwickshire Fire and Rescue, Warwickshire Youth Justice Service and Public Health as Specified Authorities, through the Safer Warwickshire Partnership Board

Complete a Value For Money review of the Fire Service, develop and implement improvements including an evidence-based approach to resourcing to risk ensuring WFRS has its people and equipment at the right place at the right time to provide the best possible services to the communities of Warwickshire.



Implement 5 new planned Cycle schemes (subject to planning and land consents) across Warwickshire, with construction either completed or underway, to support an improved network of cycle and pedestrian facilities and promote sustainable travel choices. <https://www.warwickshire.gov.uk/cycling/developing-warwickshires-cycle-network>

Deliver priority Road schemes that will make it easier to travel around the County including **improvements to the Europa Way corridor in Leamington Spa / Warwick to improve connectivity to the M40, reduce congestion and support local development.**

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 85% of premises are gigabit connected

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 100% of areas have 4G coverage (including rural locations)

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 60% of urban areas have 5G coverage

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 99% of areas have access to Broadband superfast

SEND & Home to School Transport Review: **Delivery of key work streams and financial control mechanisms**

SEND & Home to School Transport Review: **Development of data dashboard to enable financial controls**

SEND & Home to School Transport Review: **Implementation of new software and driver app as well as smart cards**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including: **Development and improvements to the Warwickshire Design Guide**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including: **Development of standing advice for district and boroughs**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including: **Holding monthly surgeries with district and borough planning colleagues**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

**Engagement with key developers**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

**Procurement and implementation of a new software system to track and hold data on all planning applications**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

**Delivery of the key process changes**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the number of businesses supported**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the £4m of private sector investment levered**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the 493 jobs safeguarded**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the 280 new jobs created**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the GVA increase**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the 5 ha of land and development enabled**

Develop and start to implement a new Economic Growth Plan for Warwickshire, setting out the key priorities and ambitions for strong economic growth which is inclusive and helps support our commitment to net zero, along with an accompanying action plan setting out the steps that WCC will take to help deliver this Growth Plan.

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with the University of Warwick Science Park to deliver the “Business Ready” programme.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **working with employers to create inclusive jobs, allowing those who may have been excluded from the job market historically access opportunities**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **sharing our apprenticeship funds through our apprenticeship support programme, to increase apprenticeship take up**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **working with businesses and training providers to understand future skills needs, and develop plans to ensure the future skills needs are met**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **develop a new skills strategy for the county, collaborating with a wide range of our partners to ensure buy in and adoption**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **build awareness of careers and future jobs through a series of careers fairs across the county**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **work with our schools to ensure that careers provision meets future skills needs and provides information on a wide level of future career opportunities**

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **developing the Leamington Transformation Framework, alongside Warwick District Council and Leamington Town Council, specifically looking at place making and accessibility in the town centre.**

Support 400 people who have a learning disability and/or autism to find sustainable and fulfilling employment through the new Warwickshire Supported Employment Service.

Progress with plans on sustainable transport to include **developing a strategy and action plan to move our Council fleet to sustainable energy.**

Progress with plans on sustainable transport to include **exploring opportunities with partner organisations to introduce more sustainable public transport options.**

Progress with plans on sustainable transport to include **investigating the development and implementation of rural charging hubs in Warwickshire.**

Progress with plans on sustainable transport to include: **Work closely with District and Borough Councils to aid further delivery of charge points in off-street carparks.**

Continue to take action to promote recycling: **Deliver an annual campaign of communications and activities to encourage further waste recycling across the county.**

Develop a Tree and Woodland Planting plan including: **Review best practice and develop a strategy for meeting the tree planting climate change commitments**

Develop a Tree and Woodland Planting plan including: **Establishment of the Tree Nursery**